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10 August 1967

MEMORANDUM FOR: (See Distribution)

SUBJECT: SCOPE COTTON Planning

1. The undersigned was responsible for presenting the OSA support portions of the DDS&T briefing given last evening to Dr. Flax and associates. I am convinced he was satisfied with the actions and progress on our present programs. Unfortunately, it was apparent early in the briefing that we could expect no hard-core decisions on such topics as the OXCART continuation or the ultimate distribution of [redacted] vehicles.

2. My previous staff instructions remain unchanged as concern our planning for SCOPE COTTON. We will proceed toward the phase out of OXCART as scheduled. In this connection, the following bear consideration:

a. The Plans and Requirements Division is responsible for plan preparation and the interfacing of all the logistics implications of SCOPE COTTON. Specifically, I have charged [redacted] [redacted] with the performance of these tasks.

b. Each Division, be it Supply, Maintenance, or Avionics, will insure its functional responsibilities continue into the SCOPE COTTON planning and action phases as a normal continuation of events.

c. Maximum use should be made of field support capabilities, such as Project Depot, [redacted] and Contractor Associates in the day-to-day SCOPE COTTON tasks. We should not bog ourselves down by trying to manage "nickel and dimes" at this staff level. There is a wealth of talent and capability in the field.

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d. As we proceed further into SCOPE COTTON, our working relations and liaison with the SR-71/F-12 SPO and the [] must necessarily be quite close. Any reticence or reservations we may have had in this regard must be dispelled.

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3. Plans are underway for an OSA staff get-together on SCOPE COTTON on 16 August 1967. Each Materiel Division will be kept informed of developments and/or will be actively engaged in these upcoming events.

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Colonel USAR
Deputy for Materiel, OSA

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